



NCR Nigeria Plc

**THIRD QUARTER UNAUDITED CONDENSED FINANCIAL STATEMENTS
30 SEPTEMBER 2025**

NCR (NIGERIA) PLC
PERIOD ENDED 30 SEPTEMBER 2025
UNAUDITED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME



	Note	30/09/2025 N'000	30/09/2024 N'000	Jul-Sep 2025 N'000	Jul-Sep 2024 N'000
Revenue from contracts with customers	3	1,498,253	1,315,191	598,573	524,263.20
Cost of Sales	3.2	(1,176,358)	(1,054,641)	(438,605)	(233,585)
Gross profit		321,895	260,550	159,968	290,679
Other income	4	36,716	56,798	7,940	(43,081.57)
Distribution Expenses	12	(28,888)	(59,003)	(1,153)	(30,103.60)
Administrative Expense	13	(91,747)	(2,911,994)	26,553	(1,470,938.49)
		237,976	(2,653,649)	193,308	(1,253,445)
Profit/ (Loss) before Tax		237,976	(2,653,649)	193,308	(1,253,445)
Income Tax Expense		-	-	-	-
Profit/ (Loss) after Tax		237,976	(2,653,649)	193,308	(1,253,445)
Other Comprehensive Income					
Items that will not be reclassified subsequently to profit or loss:					
Actuarial loss on retirement benefit; net of tax		-	-	-	-
Other Comprehensive Loss for the Year, net of Tax		-	-		
Total Comprehensive Income for the Year, net of Tax		237,976	(2,653,649)	193,308	(1,253,445)
<u>Earnings per share data:</u>					
Basic/ diluted earnings/ (loss) per share (Naira)		2.20	(24.57)	1.79	(11.61)

NCR (NIGERIA) PLC
PERIOD ENDED 30 SEPTEMBER 2025
UNAUDITED STATEMENT OF FINANCIAL POSITION



			30/09/2025	31/12/2024
	Note	USD	N'000	N'000
ASSETS				
Non-current assets				
Property, plant and equipment	14		38,773	50,609
Retirement benefit assets			58,432	58,432
Deferred Tax Assets				-
Total non-current assets			97,205	109,041
Current assets				
Inventories	5		243,163	369,127
Trade and other receivables	6		3,946,926	3,409,211
Prepayments	7		28,330	17,593
Cash and Cash equivalents	8		986,180	522,561
Current Tax Receivable				
Total current assets			5,204,599	4,318,492
Total assets			5,301,805	4,427,533
Equity and Liabilities				
Share capital			54,000	54,000
Retained loss			(4,486,024)	(4,724,000)
Other reserves			(139,142)	(139,142)
Total equity			(4,571,166)	(4,809,142)
Non-current liabilities				
Trade and other payables			2,583,097	2,583,097
Deferred Tax Liability				-
Total non-current liabilities			2,583,097	2,583,097
Current liabilities				
Trade and other payables	9		7,038,197	6,489,030
Contract Liability	11		251,676	153,497
Current Tax Liability	10		-	11,053
Total current liabilities			7,289,873	6,653,580
Total liabilities			9,872,970	9,236,677
Total Equities and Liabilities			5,301,805	4,427,535

Approved by the Directors on 22nd October 2025 and signed on its behalf by:

Otunba Adekunle Ojora OFR, CON, FNIM, JP
Chairman
FRC/2013/PRO/DIR/003/00000002581

Mr Chuwueke Onyekachi Caleb FCA
Finance Controller
FRC/2015/PRO/ICAN/001/00000013361

NCR (NIGERIA) PLC



UNAUDITED CONDENSED STATEMENT OF CHANGES IN EQUITY AS AT 30 SEPTEMBER 2025

Equity attributable to equity holders of the Company

	Share Capital	Retained Earnings	Other Reserves	Total Equity
	N'000	N'000	N'000	N'000
Balance at 1 January 2025	54,000	(4,724,000)	(139,142)	(4,809,142)
Total comprehensive income for the period	-	237,976		237,976
Issue of				
Dividends				
Transfer for				
Balance at 30 September 2025	54,000	(4,486,024)	(139,142)	(4,571,166)

Balance at 1 January 2024

Loss for the year
Other comprehensive loss for the year, net of tax
Total comprehensive loss for the year, net of tax

	Share Capital	Retained Earnings	Other Reserves	Total Equity
	N'000	N'000	N'000	N'000
Balance at 1 January 2024	54,000	(2,551,799)	(107,352)	(2,605,151)
Loss for the year		(2,172,201)		(2,172,201)
Other comprehensive loss for the year, net of tax	-		(31,790)	(31,790)
Total comprehensive loss for the year, net of tax		(2,172,201)	(31,790)	(2,203,991)
Balance at 31 December 2024	54,000	(4,724,000)	(139,142)	(4,809,142)

NCR (NIGERIA) PLC



UNAUDITED STATEMENT OF CASH FLOW AS AT 30 SEPTEMBER 2025

	2025 N'000	2024 N'000
Cash Flows From Operating Activities		
Profit /(Loss) before tax	237,976	(2,161,148)
Adjustments:		
Depreciation	11,836	15,109
Exchange Loss/(gain)	(35,656)	2,671,854
Changes in defined benefit plan		(37,186)
Interest income(gain)	(1,060)	(60,629)
Allowance and impairment loss	-	-
Operating Profit Before working capital changes	213,096	428,000
Working Capital Changes:		
Changes in prepayment	(10,737)	(13,341)
Changes in inventory	125,964	(108,230)
Changes in trade and other receivables	(537,715)	437,982
Changes in trade and other payables	549,167	1,308,531
changes in contract liabilities	98,180	(129,021)
Changes in provision		-
	437,955	1,923,921
Tax paid	(11,053)	(19,276)
Net Cash Flows from Operating Activities	426,902	1,904,645
Cash Flows from Investing Activities		
Acquisition of PPE	-	(14,229)
Interest income	1,060	60,629
Net Cash flows from Investing activities	1,060	46,400
Cash Flows from Financing activities:		
Interest expenses		-
Net Cash flows from Financing activities	-	-
Net Cash flows for the period	427,963	1,951,045
Cash and Cash equivalents as at 1 January 2025	522,561	1,243,371
Effects of exchange differences	35,656	(2,671,854)
Cash and Cash equivalents as at end of period	986,180	522,561

1.1 Revenue from contracts with customers

The Company is in the business of providing technology and services that help businesses connect, interact and transact with their customers. It provides innovative products which include, ATM (Automated Teller Machines), Retail Point of Sales terminals, Self Service Kiosks, Self-check-in/out systems and sale of computer consumables. These contracts are divided into three revenue streams namely:

- Financial Service Group - Revenue is derived from sale of equipment and other hardware devices such as ATMs
- World Customer Services- Revenue is derived from provision of hardware and software maintenance services.

Revenue from contracts with customers is recognised when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Company expects to be entitled in exchange for those goods or services. The Group has generally concluded that it is the principal in its revenue arrangements because it typically controls the goods or services before transferring them to the customer.

The Company has applied IFRS 15 practical expedient to a portfolio of contracts (or performance obligations) with similar characteristics since the Company reasonably expect that the accounting result will not be materially different from the result of applying the standard to the individual contracts. The Company has been able to take a reasonable approach to determine the portfolios that would be representative of its types of customers and business lines. This has been used to categorised the different revenue stream detailed below.

Sale of equipment and other hardware devices

Revenue from sale of equipment and other hardware devices are recognised at the point in time when control of the asset is transferred to the customer, generally on delivery of the equipment/devices. The normal credit term is 30 to 90 days upon delivery.

The Company considers whether there are other promises in the contract that are separate performance obligations to which a portion of the transaction price needs to be allocated (e.g., warranties). In determining the transaction price for the sale of hardware, the Company considers the effects of variable consideration, the existence of significant financing components, noncash consideration, and consideration payable to the customer (if any).

1.2 Cost of sales

The cost of sales include purchase cost of merchandise and directly attributable overheads.

1.3 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The chief operating decision maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Area Controllers.

1.4 Dividend income from investment

Dividend income from investment is recognised when the shareholder's right to receive payment has been established (provided that it is probable that economic benefits will flow to the company and the amount of income can be measured reliably).

1.5 Foreign currencies

The financial statements of NCR Nigeria Plc are presented in Naira, which is the company's functional currency. In preparing the financial statements, transactions in currencies other than the company's functional currency (foreign currencies) are recorded at the rates of exchange prevailing on the dates of the transactions.

foreign currencies are translated at the rates prevailing at the date when the fair value was determined. Any resulting exchange differences are included in the statement of profit or loss and other comprehensive income, except for differences on available-for-sale non-monetary financial assets, which are included in the available-for-sale reserve in other comprehensive income.

Non-monetary items measured in terms of historical cost that are denominated in foreign currencies are translated using the exchange rate at the date of the transaction.

Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing at the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

1.6 Taxation

The tax expense represents the sum of the tax currently payable.

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the statement of profit or loss and other comprehensive income because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting date.

Deferred tax

Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from the initial recognition of goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is charged or credited in profit or loss, except when it relates to items charged or credited in other comprehensive income, in which case the deferred tax is also dealt with in other comprehensive income.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Company intends to settle its current tax assets and liabilities on a net basis.

1.7 Earnings per share

Earnings per share are calculated by dividing loss/profit for the year by the number of ordinary shares outstanding during the period. Diluted earnings per share are calculated by dividing profit for the year by the fully-diluted number of ordinary shares outstanding during the period.

1.8 Property plant and equipment

Items of property, plant and equipment are stated at cost less accumulated depreciation and any impairment losses.

Properties in the course of construction for production, supply or administrative purposes, or for purposes not yet determined, are carried at cost, less any recognized impairment loss. Cost includes professional fees and, for qualifying assets, borrowing costs capitalized in accordance with the company's accounting policy. Depreciation is not charged on these assets until the assets are available for their intended use.

Depreciation is charged to profit or loss using the straight-line method so as to write off the cost to their residual values over their estimated useful lives on the following bases:

Class of assets	Estimated useful lives(years)
Furniture and fittings	5
Computers	4
Plant Machinery and equipment	5

Land is not depreciated. The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amounts.

The gain or loss arising on the disposal or retirement of an asset is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognized in profit or loss.

Expenses on repairs and maintenance for instance day to day service cost and ongoing maintenance cost are recognized in profit or loss immediately. Major repairs and overhaul costs are capitalized if it will result in future economic benefits.

1.9 Inventories

Inventory is stated at the lower of cost and net realizable value using the First-In-First-Out (FIFO) Method. Net realizable value represents the estimated selling price for inventories less estimated cost to make the sale. Write down of inventory risk is undertaken to an appropriate and adequate extent.

1.10 Trade and other receivables

Trade receivables are carried at amortised cost less allowance for impairment losses.

Invoices are due for payment as soon as they are raised except when customers are pre-billed or allowed an extended credit period. No interest is charged on the overdue receivables. The company has recognised a provision for expected credit loss of 100% against all receivables over 360 days because historical experience has been that receivables that are past due beyond 360 days are not likely to be recoverable. When trade receivable, or the oldest portion of an installment or sales receivable, has been due for 450 days (15 months); it is assumed to be uncollectible and the entire receivable is written off.

Before accepting any new customer, the Company uses an internal credit scoring system to assess the potential customer's credit quality and defines credit limits by customer. Credit limits are reviewed periodically by the Financial Controller.

Provision for expected credit losses

Provisions are made for credit losses on all receivables in order to reduce the Company's financial exposure to any losses on bad debts. There are no trade receivables which are past due at the reporting date against which an allowance has not been made. Allowance for credit losses are reversed if all amounts are recovered. The impairment recognized represents the difference between the carrying amount of these trade receivables and the amounts that are deemed recoverable by the Company. The company does not hold any collateral or other credit enhancements over these balances nor does it have a legal right of offset against any amounts owed by the Company to the counterparty.

In determining the recoverability of a trade receivable, the Company considers any change in the credit quality of the trade receivable from the date credit was initially granted up to the reporting date.

NOTES TO THE UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS
For the period ended 30 SEPTEMBER 2025

2.1 Legal Form

NCR (Nigeria) Plc is incorporated in Nigeria under the companies and Allied Matters Act CAP C20 Laws of the federation of Nigeria, 2004 as a public Limited Liability company , and is domiciled in Nigeria.

2.2 Principal Activities

NCR (Nigeria) Plc provides technology and services that help business connect, interact and transact with their customers. The company is a technology company that provides innovative products and services to help business build stronger relationships with their customers, through our presence at customer interaction points such as Automated Teller Machines (ATM), Interactive Teller Machine (ITM), Retail Point of Sales (POS), Workstations, Self Service Kiosk, Self check-in/out systems and DVD Kiosks.

2.3 Compliance with applicable Law and IFRS

The condensed financial statements have been prepared in accordance with International Accounting Standards 34 (IAS34) and do not include all of the information required for full annual financial statements.

These are the companies IFRS condensed interim financial statements for the period -

2.4 Composition of financial statements

The financial statements are drawn up in naira, the functional currency of NCR Nigeria Plc, and in accordance with IFRS accounting presentation. The financial statements comprise:

- a) a condensed statement of financial position;
- b) a condensed statement or condensed statements of profit or loss and other comprehensive income;
- c) a condensed statement of changes in equity;
- d) selected explanatory notes.

NOTES TO THE UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS
For the period ended 30 SEPTEMBER 2025

	2025 N'000	2024 N'000
3.1.1 Revenue		
Financial Service group	396,812	220,458
World Customer Services	1,101,441	1,094,733
	1,498,253	1,315,191

3.1.2 Disaggregated revenue information

	September 30, 2025		
Goods or Services	Financial service group	World customer services	Total
	N'000	N'000	N'000
Sale of equipment	-		-
Sale of software	71,905		71,905
PS Consulting	324,907		324,907
Installation/Implementation Services	-		-
Maintenance/ Support Services		1,101,441	1,101,441
Total Revenue From Contracts	396,812	1,101,441	1,498,253

	September 30, 2024		
Goods or Services	Financial service group	World customer services	Total
	N'000	N'000	N'000
Sale of equipment	-		-
Sale of software	1,167		1,167
PS Consulting	219,291		219,291
Installation/implementation Services	-		-
Maintenance/ Support Services		1,094,733	1,094,733
Total Revenue From Contracts	220,458	1,094,733	1,315,191

	2025 N'000	2024 N'000
3.2 Cost of Sales		
Allowance for slow moving inventories	-	-
Depreciation	11,836	11,238
Direct Cost	486,960	317,335
Salaries and Wages	677,561	726,067
	1,176,358	1,054,641

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
For the period ended 30 SEPTEMBER 2025

4 Other Income

	30/09/2025	30/09/2024
	N'000	N'000
Other Income	35,656	29,422
Interest Income	1,060	27,376
Provision no longer required	-	-
Debt Forgiveness	-	-
	36,716	56,798

5 Inventories

	30/09/2025	31/12/2024
	N'000	N'000
Finished Equipment	-	-
Service Parts (Reworkable)	429,445	457,181
Service Parts (Non-Reworkable)	24,073	167,518
	453,519	624,699

5a Allowance for slow moving inventory

Service parts (reworkable)	(186,300)	(230,634)
Service parts (non-reworkable)	(24,056)	(24,938)
Finished Equipment	-	-
	(210,356)	(255,572)

6 Trade and Other Receivables

	30/09/2025	31/12/2024
	N'000	N'000
Trade Receivables	766,568	964,582
Withholding Tax Receivables	1,983,064	2,028,694
Due from Related Parties	984,931	184,048
VAT Recoverable	210,875	231,887
Employee Receivable	1,488	-
	3,946,926	3,409,211

7 PREPAYMENTS

	30/09/2025	31/12/2024
	N'000	N'000
Rent prepaid	-	-
Other prepaid expenses	466	1,168
Insurance prepaid	27,865	16,425
	28,330	17,593

8 CASH AND CASH EQUIVALENTS

	30/09/2025	31/12/2024
	N'000	N'000
Cash at hand	780	329
Cash at bank	985,400	425,555
Cash in Transit	-	-
Short term deposits	-	96,677
Cash and Short term deposits	986,180	522,561

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
For the period ended 30 SEPTEMBER 2025

9 Trade and Other Payables (Current Liab.)

	30/09/2025 N'000	31/12/2024 N'000
Trade Payables	22,684	47,285
Accruals and other payables	6,848,466	383,257
Audit Fee Payable	12,187	16,250
Payable to related Party	38,455	5,816,914
Unclaimed Dividend	-	97,224
Tax Provisions	116,334	127,387
VAT Payable	71	713
	7,038,197	6,489,030

10 Current Tax Liabilities (Current Liab.)

	30/09/2025 N'000	31/12/2024 N'000
CIT	-	11,053
EDT	-	-
	-	11,053

11 Other Liabilities (Current Liab.)

	30/09/2025 N'000	31/12/2024 N'000
Deferred Income	215,311	115,949
Deposit by Customers	36,233	36,233
Warranty	131	1,314
	251,676	153,496

	30/09/2025	30/09/2024
	N'000	N'000
12 <u>DISTRIBUTION EXPENSES</u>		
Consulting & Advisory	23,193	44,161
Bank charges	508	3,983
Office supplies/Security	4,974	5,355
Travelling & accomodation	213	3,720
Rent & Rates/Repairs	-	1,784
	28,888	59,003

	30/09/2025	30/09/2024
	N'000	N'000
13 <u>ADMINISTRATIVE EXPENSES</u>		
Credit Losses	36,380	56,933
Audit expenses	12,187	7,922
Consulting/ Advisory/legal fees	2,181	11,073
Exchange loss	-	2,817,338
Insurance	3,004	2,517
General office expense	37,995	16,212
	91,747	2,911,994

**NCR ATLEOS****FURNITURES &
FITTINGS****BUILDINGS****COMPUTER
EQUIPMENT****PLANT AND
MACHINERY****WIP****Total**

N

N

N

N

N

N

COST

At 1st January 2025			20,908,872	160,942,857	-	181,851,729
Additions			0	0		0
Reclassification			-	-	-	-
Transfer			-	-		-
Disposal			-	-		-
Write off			0	-		-
At 30 September 2025	-	-	20,908,872	160,942,857	-	181,851,729

ACCUMULATED DEPRECIATION

At 1st January 2025			17,597,767	113,644,721	-	131,242,488
Charge for the year			2,619,284	9,216,816		11,836,099
Reclassification			-	-		-
Disposal			-	-		-
Write off			-	-		-
At 30 September 2025			20,217,051	122,861,536	-	143,078,587

NET BOOK VALUE

At 30 September 2025			691,821	38,081,321	0	38,773,142
At 31 December 2024			3,311,105	47,298,137	0	50,609,242

Securities Trading Policy



NCR ATLEOS

The Company has adopted and implemented its Securities Trading Policy, a copy of which is contained in the Company's annual reports. The policy provides that the Directors, employees and related persons who may have or receive price sensitive information are prohibited from dealing in the securities of the company where such actions would be deemed as insider trading, in accordance with the existing laws.

We confirm that the Directors, employees and other related persons complied with the provisions of the Securities Trading Policy during the period under review.

Shareholding Structure/Free Float Status

Description	30-Sep-25		31-Dec-24	
	Unit	Percentage	Unit	Percentage
Issued Share Capital	108,000,000	100%	108,000,000	100%
Substantial Shareholdings (5% and above)				
NCR CORPORATION USA	66,705,456	61.76%	66,705,456	61.76%
Total Substantial Shareho	66,705,456	61.76%	66,705,456	61.76%
Directors' Shareholdings (direct and indirect), excluding directors with substantial interests				
Otunba Adekunle Ojora				
OFR, CON, FNIM, JP	1758464	1.63%	1283650	1.19%
Christiana Nnawo Yisa	0	0.00%	0	0.00%
Michael Vallier	0	0.00%	0	0.00%
Louise Georgiou	0	0.00%	0	0.00%
Chief L. Bisade Biobaku	0	0.00%	0	0.00%
Mr Matthew Ayomidele A	0	0.00%	0	0.00%
Total Directors' Sharehold	1,758,464	1.63%	1,283,650	1.19%
Other Influential Shareholdings				
		0.00%		0.00%
		0.00%		0.00%
Total Other Influential Sha	0	0.00%	0	0.00%
Free Float in Units and Pe	39,536,080	36.61%	40,010,894	37.05%
Free Float in Value	₦ 19,768,040.00		₦ 20,005,447.00	

Declaration:

The shareholding range analysis as at 30 September 2025 is as shown below;

BEGINNING RANGE	ENDING RANGE	TOTAL SHARE HOLDER	% OF SHARE HOLDERS	TOTAL SHARE HOLDING	% OF SHARE HOLDING
1	1,000	2,637	34.10%	1,116,909	1.00%
1,001	5,000	3,973	51.50%	8,550,757	7.90%
5,001	10,000	641	8.30%	4,443,222	4.10%
10,001	50,000	385	5.00%	6,881,994	6.40%
50,001	100,000	45	0.60%	3,139,867	2.90%
100,001	500,000	41	0.50%	8,460,572	7.80%
500,001	1,000,000	3	0.00%	1,888,313	1.80%
1,000,001	5,000,000	4	0.10%	6,812,910	6.30%
10,000,001	9,999,999,999	1	0.00%	66,705,456	61.80%
		7,730	100.00%	108,000,000	100.00%

We hereby state that the Company's free float is in compliance with The Exchange's free float requirements for the Main Board.